

## Curriculum Vitae 2022

### Center for Innovation and Policies in Moldova (CIPM)

#### A. The profile of CIPM

| Organization information           |                                 |   |
|------------------------------------|---------------------------------|---|
| 1.1<br>Organization<br>information | Organization<br>Name            | Center for Innovation and Policies in Moldova   |
|                                    | Postal Address                  | 194/3 Alba Iulia street, off. 8, Chisinau, R. Moldova   |
|                                    | Telephone<br>number             | +373 68459217   |
|                                    | Website and/or<br>Facebook page | <a href="http://www.cipm.md">www.cipm.md</a><br><a href="https://www.facebook.com/center.for.innovation.and.policies/">https://www.facebook.com/center.for.innovation.and.policies/</a> |
| 1.2 Head of<br>Organization        | Name, Surname                   | Radu Moldovanu  |
|                                    | Function                        | President   |
|                                    | Email                           | <a href="mailto:radu.moldovanu@cipm.md">radu.moldovanu@cipm.md</a>  |
|                                    | Telephone<br>number             | 068459217   |

| Our expertise and experience  |
|---|
| <p>Center for Innovation and Policies in Moldova (CIPM) is an independent, non-profit think-tank founded by a group of experts with proven expertise in public policies and educational reform. CIPM was founded on 1<sup>st</sup> of November 2016 with the mission <b>to bring Moldovan citizens closer to European values and economic opportunities</b>. In order to achieve our mission, we focus mainly on <b>education reform</b> and <b>anticorruption reform</b> in the Republic of Moldova. Education shapes the society and defines the future of the Republic of Moldova. Without education reform, Moldova cannot reach its economic potential and cannot strengthen its democracy. On the other hand, anticorruption is an emergency because it blocks advances in every sector, including in education sector, and keeps Moldovan democracy extremely vulnerable.</p> <p>Since the beginning, CIPM has proposed to contribute strongly and consistently to the educational reform in the R. Moldova. CIPM has implemented several projects in the sector of education so far.</p> <p>We've been closely collaborating with the Ministry of Education, Culture and Research, the National Agency for Quality Assurance in Education and Research (ANACEC), Institute for Standardization in Moldova (ISM) at an institutional level. We've advocated for including European Standards instead of Soviet GOST standards in the university curricula, involving</p> |

Diaspora professionals in the assessing the quality of education in Moldova, including Legal Education as an optional course in high-school curricula, promoting career paths (from school to university) for high-level specializations like nuclear energy and physics.

We've also successfully worked along with 3 universities (Technical University of Moldova, State University in Moldova, Academy of Economic Studies in Moldova) and over 40 schools (including from remote areas) who were either partners and beneficiaries in our projects.

Thus, since 2016, our long-term strategy is to achieve the educational reform on the following directions:

### **1. Curricula that meet today's needs of society**

- a. Accent on development of creativity, innovativeness, capacity for development
- b. Foreign languages skills: English, Russian, French, German, etc. (at least 2 foreign languages fluently)
- c. Development of STEAM skills with students from general schools and VET system
- d. Accent on development of soft skills (communication, time management, critical thinking, thinking out of the box, team work, ethics, problem solving, etc.)
- e. Development of economic and finance skills from general school
- f. Introducing European standards in teaching process

### **2. Digital learning with teachers as mentors for navigation through the educational material**

- g. Teachers designing the topics in digital format that is interesting, fun, easy to follow
- h. Digital learning materials placed on repositories with access for teachers and students at national level
- i. Digital textbooks with visual and animated information for quick and fun learning
- j. STEAM disciplines to be delivered in a playful and applicable way

### **3. Modern way of teaching and learning**

- k. Teachers' role changed
- l. Teachers learn from students' digital skills and students learn from teacher's subjects
- m. eLearning, individual learning, team learning,
- n. Methods of teaching: Problem base learning, Learning Café, project based learning, phenomenon based learning, etc.

### **4. Developing new learning environment**

- o. Adapting the infrastructure of schools to the school without walls
- p. Free Wi-Fi in all the spaces of the school that are endowed with benches, armchairs, round tables where individuals, small teams could work
- q. Interacting with professionals for studying some subjects with the purpose of understanding the usefulness of the information in real life

## CIPM advocacy work

As we mentioned above, since the beginning, all CIPM projects have addressed two strategic areas: education reform and anticorruption reform. Each implemented project included an advocacy component and involved all stakeholders in the consultation process before and during the projects' life.

Whenever we identify solutions that need policy changes, CIPM designs a strategy around the **Advocacy Coalition Framework (ACF)** developed by Paul Sabatier and Hank Jenkins-Smith. We have demonstrated good capacity in reaching out to diverse groups and organizations with which we share core beliefs about policies, thus it became clear to us that the Advocacy Coalition Framework is the best model for CIPM. Therefore, the ACF strategies we follow to coordinate and collaborate with relevant organizations and individuals are:

### **Strategy 1: Coordination with individuals in power who share the same core beliefs.**

How we've applied this strategy in our projects:

**1.1** Within our first project "*Smart Diaspora – Quality Education Innovators*" funded by Swiss Agency for Development and Cooperation in partnership with International Organization for Migration – The UN Migration Agency, CIPM put together a coalition of professional Diaspora individuals in various sectors (e.g. IT&C, nuclear physics, European affairs, engineering, mathematics etc) who all wanted to contribute to the quality of education system in the Republic of Moldova. Also, at the beginning CIPM coordinated with one key person from the National Agency for Quality Assurance in Education (ANACIP) who shared our vision to engage professional diaspora members in assessing the quality of educational programmes of the Moldovan universities. He championed our project to four other members of ANACIP, including the president of the institution. At the same time, we have reached out to the director of Diaspora Relations Bureau under the Government of the Republic of Moldova. After participating in our workshop, she became a champion of our project raising support at the governmental level. The outcome of our strategy is that ANACIP annually involve Diaspora members from the coalition created by CIPM to evaluate the education programmes of the universities from the Republic of Moldova.

The coalition of professional Diaspora members has continued to grow since 2016 with the help of Diaspora Relations Bureau under the Government of the Republic of Moldova who replaced us as the main promoter of the coalition.

**1.2** Within the project "*EDUIURIS – Legal Education Innovators seeding respect for laws for younger generation*" funded by the Netherlands Embassy and the U.S.Embassy in Moldova, CIPM managed to form a coalition consisting of legal professionals, relevant NGOs (including the most influent non-governmental organization in the field of justice and anticorruption reform – Legal Resources Centre from Moldova – CRJM [www.crjm.org](http://www.crjm.org)), schools and individual directors / teachers.

CIPM has applied the ACF strategy of coordinating with individuals in power who share the same core belief according to which the young people need to deeply understand the importance of laws, principles of rule of law and democracy and also the consequences of corruption in our country. We have leveraged the reputation of our coalition members, as well as our contacts, to engage key persons from Ministry of Education Research and Culture,

Ministry of Justice, National Anticorruption Center and Superior Council of Magistrates (CSM) in the project.

The “National Network for Legal Education in Schools” now has 56 members (judges, prosecutors, lawyers, anticorruption inspectors as well as teachers - <https://educatiejuridica.md/membri-reteaua-pentru-educatie-juridica/>) who strongly believe that young people need civic, ethical, legal, religious, sexual, political. The coalition is members want to build the future with and for these young people. We want them to stay, live and work in R. Moldova, a country we all remain loyal to. These members were trained by an international expert in legal education, Judge PhD Cristi Danileț, through intensive non-formal education courses organized by CIPM, where network members get familiar with the teaching methods and techniques of legal education for children and young people. Through this method, coalition members replace legal language and talk with students as friends: they give them examples from their actual cases, they show them motivational videos made by CIPM, they answer their questions and assign them to read and try to understand excerpts from the legal codes.

The strategy proved successful, almost all of those in power we reached out to became promoters of legal education within the relevant institutions, further increasing the level of our collaboration. On an exceptional note, the chief director of Anticorruption Education Department within National Anticorruption Agency’s enrolled as a member and publicly championed our project. Based on partnerships with Ministry of Education, the members of the coalition with the support of CIPM now organize legal education lessons in schools and high schools, both from urban and rural areas of the R. Moldova. Until now, we’ve managed to organize more than 50 legal lessons in schools.

Moreover, recently the Ministry of Interior has joined the project, involving 20 policemen who will be trained and will hold legal education lessons in Moldovan Schools. This partnership extension is supported by Promo-LEX and EU Delegation in the Republic of Moldova.

**Strategy 2: Change beliefs through data, research and data exchange** is another ACF strategy that CIPM applies in projects to have an impact at the society level.

How we’ve applied this strategy in our projects:

**2.1** Within the project *“Anti-bribery management system as a tool to increase quality in health sector”* funded by RoAid Agency under Ministry of External Affairs of Romania, CIPM team has conducted an exhaustive research about the quality of medical services provided by Moldovan hospitals as well as the perceived level of corruption at the entire medical system of Moldova. The results of the research were compiled in a policy report named “Radiography of corruption in the medical system of the Republic of Moldova”. The policy report came to support the Ministry of Health, Labor and Social Protection in developing public policies to improve the quality of medical services through providing detailed information regarding the performance of services delivered in Moldovan hospitals according to the perception of patients. Moreover, the study highlighted the need to implement more ambitious anti-corruption policies by transposing ISO standards on quality management and anticorruption. The conclusions and recommendations of the study were presented in a national conference which was attended by relevant stakeholders: Ministry of Health, Labor and Social Protection, representative of the National Anticorruption Center, directors of the largest hospitals from Moldova, NGOs on health and mass-media. The outcome of our project is that the Municipal Clinical Hospital “Sfintul Arhanghel Mihail” in Chisinau, with the support of CIPM experts, has started the implementation of the international standard ISO 37001- Anti bribery management system that contributes to

reestablishing the focus on patients, to introducing performance measurements which will lead to the improvement of the quality of care and to quality system improvements. The implementation of the standard will have positive effects on patient safety and the health care institutions will deliver a satisfactory level of medical services.

More than that, the Ministry of Health, Labor and Social Protection has become our partner in designing a national project that aims to create a division within the Ministry with the role to enforce the implementation of the international standard ISO 37001- Anti bribery management system at the level of all Moldovan hospitals. This project idea was already agreed for implementation and we have applied for funding at the Ministry of External Affairs of Romania.

**2.3** Within the project *“Enhancing the role of Civil Society, Academia and SMEs from EaP countries in the implementation of European standards”* funded by the Eastern Partnership Civil Society Forum Re-granting Scheme, CIPM together with its partners, Georgia’s Reforms Associates (GRASS) and Group for Strategic and Security Studies in Ukraine, published a comparative report that analyzed the process of the transition from Soviet (GOSTs) to European standards and identified policy recommendations for a smooth transition. One of our policy recommendations was to involve Universities and VET institutions in the European standardization. In this respect, CIPM has organized a national conference with the participation of the relevant stakeholders, including the director of the Institute of Standardization in Moldova under the Ministry of Economy and Infrastructure. In this conference we advocated for the national information campaign in universities and VET institutions about the benefits of standards and standardization activities and procedures aiming to introduce EU standards in curricula. CIPM provided support to ISM for establishing partnership agreements with 9 education institutions (3 universities and 6 VET institutions) and together with ISM representatives we organized 9 information sessions “Benefits of European standards for Moldovan economy” that aimed to inform 1,000 students about the benefits of EU standards for a sustainable and inclusive economic growth. As an outcome, professors from 3 universities and 6 VET institutions are using our teaching guide as support for courses to teach students about European standards instead of the old curricula focused on soviet GOST standards.

**Strategy 3: Change public opinion through mass-media, social media and demonstrations** is another Advocacy Coalition Framework strategy that CIPM applies in all projects.

All CIPM projects have mass-media coverage aiming to increase awareness of our vision and to increase number of partners. The most popular projects for national mass-media campaigns were:

**3.1** *“EDUIURIS – Legal Education Innovators seeding respect for laws for younger generation”* is a project funded by the Netherlands Embassy and the U.S. Embassy in Moldova that had over 20 mass-media appearances, both online, radio and TV channels (Moldova 1, TVR Moldova, Radio Chisinau, Vocea Basarabiei etc). More than that, CIPM conducted an online campaign on social media (<https://www.facebook.com/educatiejuridica.md> and <https://www.facebook.com/center.for.innovation.and.policies/>) to reach more beneficiaries and partners. As an outcome of the public and TV presence of this project, we increased the number of partners and more schools joined the coalition.

**3.2** *“Anti-bribery management system as a tool to increase quality in health sector”* project funded by RoAid Agency under Ministry of External Affairs of Romania has benefited mass-media coverage as follows: 2 TV appearances (TVR Moldova and Noroc TV) and 5 online media articles (Realitatea, Evenimentul Zilei, Radio Chisinau, ISO 37001 Publication and Info



Prim-Neo ([www.ipn.md](http://www.ipn.md)). The outcome of the mass media coverage is that more hospitals from R. Moldova expressed their interests to become our partners in implementing the international standard on anti-bribery and quality management systems.

CIPM uses the following tools for implementing our advocacy strategies:

1. Directly contacting members of the Government or of the Parliament through email and official letters or establishing consultation meetings. Our messages are constructive and always address the main social issues with a long term view. Example: mass migration of young professionals;
2. Organizing events (round tables, Chatham House events, forums/summits, national conferences, thematic groups working in cafe workshops) with invitations towards key decision makers and civil society organizations;
3. Social media campaigning and public awareness on radio and TV;
4. Coalition building for crowdsourcing policy making (public policies on education);
5. Expert opinion papers (policy briefs with policy recommendations, whitepapers and blue papers) with cross-industry consultations (education, business environment, public administration, civil society).

The CIPM team comprises valuable expertise in both education and anticorruption sectors, with a proven track record of advocacy work:

**Radu MOLDOVANU, President & Board Member of CIPM.** Radu Moldovanu has more than 8 years of working experience in vocational education and training sector, with legal issues related to educational reforms. Working experience was accumulated as a Policy and Strategic Planning Consultant within the State Chancellery and Ministry of Education, Culture and Research. Mr. Moldovanu worked in international projects of technical assistance in Moldova from 2011, assisting the Ministry of Education, Culture and Research in capacity building (strengthening policy management capacity), institutional development, the development of educational strategies, action plans, road map, legal framework.

**Veronica MIDARI, Co-founder & Board Member of CIPM.** Veronica Midari professional experience related to education sector started in 2000 with special focus on protection of children's rights and development of family centered services. Since 2010, Ms. Midari worked closely with the Ministry of Education, Culture and Research supporting the ministry in development of policy and strategic documents related to computerization of general education, development of HE autonomy, reorganization of VET system, as well as participating at implementation of action plan for the latest one. Ms. Midari participated at the development of National Strategy Moldova 2020, Career Relevant Education; drafting of Strategy for the Development of VET system in Moldova for the years 2013-2020; development of terms of reference for the EU Technical Assistance Project "Support for VET Sector in the Republic of Moldova" and Budget Support Program. She also was involvement in the implementation of the VET reform as part of team of EU Technical Assistance Project "Support for VET Sector in the Republic of Moldova", mapping of the VET institutions and development of the Action Plan for the reorganization of the VET network; supporting the creation of centers of excellence and assisting them in understanding the newly assigned role; elaboration of the strategy for building the capacity of the Republican Center for Development of Professional Education; supporting the process of developing the National Qualification Framework and development of procedures for Occupational Standards and Qualifications; supporting the Sector Committees in development of Occupational Standards. More recently she was involved in development of

some Qualification Standards, assessment of digital competences within VET system, activities of supporting the Sector Committees. Currently she is part of the Twinning Project in VET system. Ms. Midari holds a PhD in economics the dissertation paper being focused on adjustment of professional education to the requirements of labor market.

**Inga SAVIN, Co-founder & Board Member of CIPM.** Inga's career has started within the United Nations Office for Project Service Headquarter, Europe and Middle East Office based in Copenhagen, Denmark. Within this organization, Inga had the opportunity to be involved in projects all over the world, acquiring valuable experience in project management, financial management, personnel administration, complying with the UN rules and standards. Inga has also a strong experience as a consultant in public policies, as a strategic planning advisor. From this position, Inga acquired valuable knowledge and skills in policy development, strategic planning, financial and project management, monitoring and evaluation, and research. Moreover, Inga had covered the position of the Executive Director of the Moldovan Branch of Romanian Center for European Policies. As an executive director she managed to carry on activities related to donor coordination. Inga has coordinated the relationship with donors such as UNICEF, UNDP, USAID, Embassy of Finland, Netherlands Embassy, Estonian Ministry of Foreign Affairs, Romanian Ministry of Foreign Affairs etc. Alongside with this, she managed to interact with different stakeholders that were beneficiaries of the grants provided by the organization, such as Ministry of Education, Ministry of Social Protection, Town Halls etc.

**Ion GONTA, Director of Education Program.** Over the last seven years, Ion Gonta has been working in the Education sector, being involved in key policy processes for the VET and higher education sectors, promoting strategic and high impact policy reforms. He also participated in the essential development of a new sectoral strategy (Education 2020) and legal framework that introduced rules on transparency and social responsibility, has played an important role in the activities which have reduced fraud and improved the quality of education, including the revision of the baccalaureate exams and the reform of the financial mechanisms of VET institutions.

His experience as a consultant in the Education sector helped him build a better understanding of how the system currently works, of the crucial role of professional and higher education for the national economy and foreign investors, of issues encountered by the sector and things that must be done. Mr. Gonta has been involved in developing a social dialogue platform concept for the VET provision, promoting the dialogue between social partners (sector committees) and businesses, and relevant stakeholders. He also possesses experience in working with various teams of national and international experts in delivering ex-ante evaluations of public policy proposals for different sectors.

**Ludmila STUPARU, Project manager & Advocacy manager.** Ludmila's core interest lies within the topic of good governance and rule of law, both in the Republic of Moldova and Romania. Over the last 7 years Ludmila coordinated development projects covering the following areas: justice reform and fight against corruption in R. Moldova and Romania, implementation of the Association Agreement between the EU and R. Moldova, legal education in Republic of Moldova, mass-media pluralism and civic engagement.

Ludmila has gained extensive experience covering roles of Researcher, Programs Coordinator and Executive Director subsequently, within Romanian Center for European Policies and Moldovan Branch of Romanian Center for European Policies. In this position, she developed advocacy strategies according to Advocacy Coalition Framework for organization's projects, focusing on coalition building, as well as relationship building and maintaining with relevant stakeholders (local and central government, regulatory bodies, legislative policy makers).

Furthermore, Ludmila drafted policy proposals, stakeholder mapping and engagement strategies. On 1st November 2016, Ludmila has joined the Center for Innovation and Policies in Moldova, providing European affairs expertise on projects funded by European and international entities.

**Adelina GRIGOROI, Financial Manager & Project Assistant.** Adelina has more than 10 years experience in project financial management. She managed financially project budgets within Moldovan Branch of Romanian Center for European Policies funded by UNCEF, UNDP, Ministry of External Affairs of Finland, Ministry of External Affairs of Estonia, Ministry of External Affairs of Romania, FHI 360 etc. Being inspired by the impact of CIPM projects, Adelina got involved outside her basing role contributing as project assistant of projects on education.

## Key results achieved over the past 3 years

Over the past 3 years, CIPM has achieved the following key results:

### 1. Education sector

- 1 coalition of Moldovan Diaspora professionals contributing to the quality of education system of the Republic of Moldova;
- The project framework “*Smart Diaspora – Quality Education Innovators*” initiated in 2016 is still being used by ANACIP and annually the educational programs of Moldovan universities are assessed by Moldovan Diaspora professional that are part of the coalition;
- Award for Innovation Quality Education awarded by the director of ANACIP for “*Smart Diaspora – Quality Education Innovators*” project;
- European standards are now taught by the most important 3 universities from Moldova and other 6 VET institutions due to our project “*Enhancing the role of Civil Society, Academia and SMEs from EaP countries in the implementation of European standards*”.
- 1 award for the results of the project “*Enhancing the role of Civil Society, Academia and SMEs from EaP countries in the implementation of European standards*” from EaP CSF awarded at the Eastern Partnership Civil Society Forum in 2017 in Tallinn, Estonia
- CIPM has formed the Network for Legal Education consisting of 56 legal professionals: judges, prosecutors, lawyers, anticorruption inspectors, professors etc.
- CIPM has obtained the written support of the Ministry of Education, Culture and Research, Ministry of Justice, Ministry of Internal Affairs, National Anticorruption Center to conduct legal education courses in schools across Moldova;
- 50 legal courses conducted in more than 20 schools across the Republic of Moldova;
- 1 national coalition for legal education in Moldovan schools formed by the Legal Education Network along with established NGOs in the field of justice and schools directors;
- Extensive mass-media coverage of the project “*EDUIURIS – Legal Education Innovators seeding respect for laws for younger generation*”
- 3 consecutive small grants awarded to “*EDUIURIS – Legal Education Innovators seeding respect for laws for younger generation*” project for the exceptional results in legal education domain;
- CIPM has developed good networking and collaborations with professionals from Romania and involved them in current projects.

### 2. Anticorruption sector



- 1 international standard ISO 37001- Anti bribery management system implemented at the level of the Municipal Clinical Hospital "Sfantul Arhanghel Mihail" in Chisinau
- 1 policy report "Radiography of corruption in the medical system of the Republic of Moldova" <https://cipm.md/wp-content/uploads/2015/01/FINAL-EN-version-Study-Radiography-of-corruption-in-the-medical-system-ROAID.pdf>
- Extensive mass-media coverage that led directors of the Moldovan hospitals to reach out to CIPM for become beneficiaries/partners.
- Ministry of Health, Labor and Social Protection reached out to CIPM to expand the project "Anti-bribery management system as a tool to increase quality in health sector" to all hospitals from the R. Moldova

## Knowledge of the local context

CIPM's experience until now shows that a successful mobilization of civil society depends on the following factors:

### **1. Trust and legitimacy by demonstrating that our project has support from the governmental institution and international partners.**

The success of our project "*EDUIURIS – Legal Education Innovators seeding respect for laws for younger generation*" was supported by the backing of international donors (Netherlands Embassy, U.S. Embassy) as well as governmental institutions (Ministry of Education, Culture and Research, Ministry of Justice, National Anticorruption Center). These partnerships brought trust and legitimacy to the CIPM initiative.

### **2. Transferring ownership to the groups participating in the project**

Another strategy of CIPM is to empower the participating groups and other involved stakeholders to take the ownership of the project mission and activities, becoming champions of the cause. For instance, in the project "*EDUIURIS – Legal Education Innovators seeding respect for laws for younger generation*" CIPM has managed to make the legal professionals understand and feel that the project belongs to each of them, not to CIPM. Acknowledging the ownership of the project motivates members of the Legal Education Network to continue their mission past the project period, offering long term sustainability and reach. We are now already seeing these legal educators initiating discussions with schools and organizing lessons by themselves. At the same time, we are constantly receiving requests from other legal professionals to join the network.

Also, we have identified innovative approaches to overcome the usual reluctance of civil society to get involved is to recognize their efforts and to promote the participants' concrete results as positive example in our society. By having their efforts recognized, they feel responsible to build upon on those results and have a greater impact for which they get all the credit. This is why, CIPM is always planning a budget for communication, promotion and mass-media presence.

### **3. Inspiring the participating groups to work towards social impact by connecting them with well-known leaders**

One innovative approach we've tested was to organize "Fireside conversations", an interactive interview with well-known public figures who opened up about their successes, struggles and

failures in a cozy private environment. The audience was made up of members of our project groups, who got the chance to learn the human side of some role models and engage with them without the pressure of TV cameras. The interview questions are designed to get honest answers which help motivate the participants to become more confident in pursuing their leadership role in the society. We received very good feedback after the first session of this kind, along with requests from the audience for more events in this format.

## Existing networks

CIPM has ongoing collaborations with the following entities from Moldova and Romania:

1. Ministry of Education, Culture and Research
2. National Anticorruption Center
3. Ministry of Internal Affairs
4. 20 high schools across the country (Chisinau, Criuleni, Orhei, Comrat, Anenii Noi, Balti, Donduseni, Drochia).
5. Bar Association of Moldova - Lawyers' Training Center
6. "VeDemJust – Voices for Democracy and Justice" Association (Romania)
7. Promo-LEX Association
8. Legal Resources Center in Moldova
10. Integrity Solutions in Romania
11. Center Syene for Education in Romania
12. Freedom House Romania
13. Citizen Next Association (Romania)
14. Association "Voices for Justice" Republic of Moldova
15. Moldova State University, Faculty of Law, Faculty of Economy
16. Moldova Technical University
17. iHUB Chisinau
18. Ministry of Health, Labor and Social Protection
19. National Center for Blood Transfusions
20. Legal Resources Centre from Moldova (CRJM)

## CIPM Projects

| Program/project title  | Total budget | Funding Source      | Year start | Year end | Key results achieved<br>Provide URL:  |
|--|--------------|---------------------|------------|----------|---|
| 1. Enhancing role of civil society and SMEs from EaP in implementation | 24,380 EUR   | EaP CSF Secretariat | 01-05-17   | 31-10-17 | <p>1. Comparative analysis on EU standards adoption: <a href="https://cipm.md/policy-report-european-standardization-eastern-partnership/">https://cipm.md/policy-report-european-standardization-eastern-partnership/</a></p> <p>2. The guide with policy recommendations that will facilitate implementation of European standards: <a href="https://cipm.md/guide-">https://cipm.md/guide-</a></p> |

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| of European standards  |             |  |          |          | <p><a href="#">recommendations-european-standards-eap-countries/</a></p> <p>3. National information campaign about the importance of EU standards for economic growth: <a href="https://cipm.md/information-campaign-eu-standards-boosting-economic-growth-of-r-moldova/">https://cipm.md/information-campaign-eu-standards-boosting-economic-growth-of-r-moldova/</a></p> <p>4. Working Group 2 – Economic Integration &amp; Convergence with EU Policies<br/><a href="https://cipm.md/event-eap-civil-society/">https://cipm.md/event-eap-civil-society/</a></p> <p>5. 1 award for the results of the project “Enhancing the role of Civil Society, Academia and SMEs from EaP countries in the implementation of European standards” from EaP CSF awarded at the Eastern Partnership Civil Society Forum in 2017 in Tallinn, Estonia</p> |
| 2. Smart Diaspora – Quality Education Innovators                                 | 100,000 MDL | International Organization for Migration | 01-06-17 | 31-07-17 | <p>1 coalition of professional diaspora members: <a href="https://cipm.md/project/bangor-university/">https://cipm.md/project/bangor-university/</a></p> <p>1 workshop <a href="https://cipm.md/diaspora-engagement-hub/">https://cipm.md/diaspora-engagement-hub/</a></p> <p>1 award for Innovation Quality Education awarded by the director of ANACIP for “Smart Diaspora – Quality Education Innovators” project;</p>   |
| 3. Anti-bribery management system as a tool to increase quality in health sector | 45,000 EUR  | Ministry of External Affairs in Romania  | 01-09-19 | 15-12-19 | <p>1 international standard ISO 37001- Anti bribery management system implemented at the level of the Municipal Clinical Hospital “Sfantul Arhanghel Mihail” in Chisinau<br/><a href="https://cipm.md/project/anti-bribery-management-system-hospital-moldova-cipm-roaid/">https://cipm.md/project/anti-bribery-management-system-hospital-moldova-cipm-roaid/</a></p> <p>1 research report on corruption in the medical system <a href="https://cipm.md/wp-content/uploads/2015/01/FINAL-EN-version-Study-Radiography-of-corruption-in-the-medical-system-ROAID.pdf">https://cipm.md/wp-content/uploads/2015/01/FINAL-EN-version-Study-Radiography-of-corruption-in-the-medical-system-ROAID.pdf</a></p>   |
| 4. Encouraging a social responsibility culture in the Republic of Moldova        | 8,000 EUR   | Prague Civil Society Centre Nadacn       | 15-05-18 | 31-03-19 | <p>1 mobile app <a href="https://cdn1.cipm.md/cdn-edrop/eDropApp_v1.0.apk">https://cdn1.cipm.md/cdn-edrop/eDropApp_v1.0.apk</a></p>   |
| 5. EDUIURIS - Legal Education  | 48,435 EUR  | Netherlands Embassy                      | 01-08-18 | 31-07-19 | <p>1 coalition created for Legal Education in schools</p>   |

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| Innovators seeding respect for laws for younger generation                               |           |                          |          |          | <p>1 National Legal Education Network<br/><a href="https://educatiejuridica.md/membri-reteaua-pentru-educatie-juridica/">https://educatiejuridica.md/membri-reteaua-pentru-educatie-juridica/</a></p> <p>6 training sessions to strengthen the National Legal Education Network delivered by judge Cristi Danilet - international legal education expert.</p> <p>1 online platform <a href="http://www.educatiejuridica.md">www.educatiejuridica.md</a> developed and launched. This platform is dedicated to the project;</p> <p>1 social media page Educatia Juridica - R. Moldova:<br/><a href="https://www.facebook.com/educatiejuridica.md">https://www.facebook.com/educatiejuridica.md</a> used to communicate the project results to the general public;</p> <p>1 social media group EDUIURIS Moldova:<br/><a href="https://www.facebook.com/groups/599568790503711/">https://www.facebook.com/groups/599568790503711/</a> This group includes all legal professionals that are members of the National Network of Legal Education. Due to this closed group we are able to communicate constantly even when we do not have activities in progress.</p> <p>1 guide that includes legal education lessons useful for the members of the National Network of Legal Education:<br/><a href="https://educatiejuridica.md/resursa/ghid-predare-educatie-juridica/">https://educatiejuridica.md/resursa/ghid-predare-educatie-juridica/</a></p> <p>1 guide for students:<br/><a href="https://educatiejuridica.md/resursa/ghid-elevi/">https://educatiejuridica.md/resursa/ghid-elevi/</a></p> <ul style="list-style-type: none"> <li>· 3 legal courses / content prepared for eLearning platform;</li> <li>· over 50 legal education lessons organized in more than 20 schools and 1 prison for children from R. Moldova:<br/><a href="https://educatiejuridica.md/activitati/">https://educatiejuridica.md/activitati/</a></li> </ul> <p>8 mass-media appearances both TV and online publications</p> |
| 6. EDUIURIS - Legal Education Innovators seeding respect for laws for younger generation | 9,280 \$  | U.S. Embassy in Moldova  | 01-07-19 | 31-03-20 | <p>1 Rule of Law SeedCamp with the participation of Minister of Education, representatives of the Ministry of Justice, Children Ombudsman, legal professionals members of the Legal Education Network: <a href="https://educatiejuridica.md/rule-of-law-seedcamp-chisinau-educatie-juridica/#more-3492">https://educatiejuridica.md/rule-of-law-seedcamp-chisinau-educatie-juridica/#more-3492</a></p>  |
| 7. EDUIURIS - Legal Education  | 9,527 EUR | EU Delegation in Moldova | 15-11-19 | 15-03-20 | <p>1 partnership with Ministry of Internal Affairs Extension of the Legal Education Network with 20 policemen</p>   |

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|--|-------------|---|----------|----------|---|
| Innovators seeding respect for laws for younger generation |             | through Promo-LEX Association           |          |          | Partnerships with other 30 schools across the country   |
| 8. Voting it's not only our right, it's our power!         | 5000 EUR    | Eastern Partnership Civil Society Forum | 01-05-20 | 31-05-20 | 1 drafted policy brief, 10 drafted visual designs, 32 Facebook posts, 76,598 people reached as result of facebook posts<br>1 e-learning course, 5 motivational videos, 200 users of e-learning course.<br>1 advocacy campaign, 32 facebook and instagram posts, 76.598 people reach<br>5 democracy classes, 277 participants, 5 classes live streamed on Facebook:<br><a href="https://www.facebook.com/CIPM.MD">https://www.facebook.com/CIPM.MD</a><br>and<br><a href="https://www.facebook.com/educatiejuridica.md">https://www.facebook.com/educatiejuridica.md</a>   |
| 9. Ialoveni – the future city                              | 574,905 MDL | EU delegation in Moldova through AGER   | 01-09-20 | 31-08-21 | <ul style="list-style-type: none"> <li>• 3 training modules (2 children and 1 adult) on energy efficiency and environmental issues;</li> <li>• 6 summer camp activities for 177 children with activities on energy efficiency and environmental issues;</li> <li>• 9 educational sessions in schools with activities for 222 children on energy efficiency and environmental issues.</li> <li>• 2 information and awareness sessions with 84 adults on energy efficiency and environmental issues;</li> <li>• 4 educational videos on EE, environmental protection, air quality, monitoring of LPA activity;</li> <li>• 1 information campaign that reached 307,746 people;</li> <li>• 2 Cleaning Day to raise awareness and involve at least 99 citizens of the town. Ialoveni;</li> </ul> |